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## The exception to the rule

For postdocs at the University of Texas Southwestern Medical Center in Dallas, the old adage 'be careful what you wish for, because it might come true' seems apt. Earlier this year, a survey by its postdoc association found that 84% of the centre's postdocs supported the idea of a campus-wide policy on issues such as salary.

Since then, the postdocs have been granted their wish: the campus has instituted a uniform pay policy. But the stipend levels are below the recommended minima set by the US National Institutes of Health (NIH), and well below salaries offered by industry or private research foundations.

Despite this, there is much good to say about both the concept and the process. Postdoc pay at many institutions varies — sometimes widely — from department to department, and even between people with similar training and experience. At Texas, the medical centre worked with postdoc representatives from each of its 13 departments to set more uniform pay standards, and succeeded in levelling the playing field.

But just how level should that playing field be? Although the idea of pay parity seems sensible, there is some

movement away from it, at least in special cases. Some organizations are offering what I call 'super postdocs'. These fellowships have much higher salaries and responsibilities and can serve as a much-needed bridge between a postdoc and a position as an independent investigator. Should those programmes be eliminated in the name of parity? Most sensible scientists would say no.

So how about a compromise, taking the best elements of all these approaches? Postdocs should certainly be involved in the stipend negotiation process. But rather than a ceiling, these stipend levels should represent a floor, that at least matches the lowest NIH recommended level. And they should allow exceptional compensation for exceptional cases. Such a system would be well worth wishing for.



**Paul Smaglik, *Naturejobs* editor**

### CONTACTS

**Publisher:** Ben Crowe  
**Editor:** Paul Smaglik  
**Marketing Manager:** David Bowen

**European Head Office, London**  
The Macmillan Building, 4 Crinan Street  
London N1 9XW, UK  
Tel: +44 (0) 20 7843 4961  
Fax: +44 (0) 20 7843 4996  
e-mail: [naturejobs@nature.com](mailto:naturejobs@nature.com)

**Naturejobs Sales Director:**  
Nevin Bayoumi (4978)  
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Andy Douglas (4975)

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**Germany/Austria/The Netherlands:**  
Reya Silao (4970)

### Advertising Production Manager:

Billie Franklin  
To send materials use London  
address above.  
Tel: +44 (0) 20 7843 4814

### Fax: +44 (0) 20 7843 4996

e-mail: [naturejobs@nature.com](mailto:naturejobs@nature.com)

**Naturejobs web development:** Tom Hancock  
**Naturejobs online production:** Niamh Shields

### European Satellite Office

### Germany/Austria/

### The Netherlands:

Patrick Phelan  
Tel: +49 89 54 90 57 11  
Fax: +49 89 54 90 57 20  
e-mail: [p.phelan@nature.com](mailto:p.phelan@nature.com)

### US Head Office, New York

345 Park Avenue South,  
10th Floor, New York,  
NY 10010-1707  
Tel: +1 800 989 7718  
Fax: +1 800 989 7103  
e-mail: [naturejobs@natureny.com](mailto:naturejobs@natureny.com)

Tel: +1 800 989 7718

Fax: +1 800 989 7103

e-mail: [naturejobs@natureny.com](mailto:naturejobs@natureny.com)

### US Sales Manager:

### Japan Head Office, Tokyo

Chiyoda Building,  
2-37 Ichigayatamachi,  
Shinjuku-ku,  
Tokyo 162-0843

Tel: +81 3 3267 8751

Fax: +81 3 3267 8746

**Asia-Pacific Sales Director:** Rinoko Asami  
e-mail: [r.asami@naturejpn.com](mailto:r.asami@naturejpn.com)